








Strategic Risk - Net Scores Report 2011/12



Rows are sorted by Risk Score, Code

Code	Title	Description	Assessment	Risk Score	Status
SR 06	Management of the Council's Human Resources	Failure to ensure that workforce capacity and wellbeing is maintained to deliver high quality services in a difficult financial environment for the Council.	4x4 High	16	
SR 01	Achievement of the Sevenoaks District Sustainable Community Plan	Failure to fulfil strategic ambitions through non-delivery of actions and targets within the Community Plan	4x3 Medium	12	
SR 04	Effective management of the Pension scheme	Failure to have proper contingency arrangements in place to address under performance of the Kent County Council pension fund	4x3 Medium	12	
SR 09	Understanding the needs and expectations of the community in the re-design of Council services	Failure to make adequate arrangements to identify the needs of the community (and customers) when re-designing services.	4x3 Medium	12	
SR 10	Achievement of the key objectives of the Council's IT Strategy and Plan	Failure to identify technology that would benefit the Council to support and enable the continuous improvement of Council services	4x3 Medium	12	
SR 11	Maximising the benefit of shared service and partnership working	Failure to enter in to shared service and partnership opportunities that would be beneficial to the Council and the community	4x3 Medium	12	
SR 16	Knowledge and information management	Failure to ensure that the Council makes best use of and preserves the information and knowledge that it holds	4x3 Medium	12	
SR 02	Management of the Council's financial resources	Failure to deliver a sustainable budget to meet the Council's key priorities	5x2 Medium	10	
SR 17	Impact of a major incident or disaster	Failure to ensure arrangements are in place to meet the Council's statutory obligations to respond to a major emergency impacting on the local community and/or the Council's operations (Civil Contingencies Act 2004)	5x2 Medium	10	
SR 18	Environmental sustainability	Failure to implement objectives to adapt to and mitigate the effects of climate change	3x3 Medium	9	

Code	Title	Description	Assessment	Risk Score	Status
SR 03	Effective management of the Council's investments	Failure to maximise investment returns within the terms of the Council's Treasury Management Policy	4x2 Medium	8	
SR 05	Effective management of the Council's fixed assets	Failure to have robust arrangements in place for the management of the Council's fixed assets	4x2 Medium	8	
SR 07	Governance arrangements	Failure to deliver proper governance, scrutiny and internal control to protect the Council from poor practice and mismanagement	4x2 Medium	8	
SR 08	Prevention of fraud, corruption and error	Failure to ensure that effective arrangements are in place to minimise the risk of financial loss to the Council	4x2 Medium	8	
SR 13	Complying with legislative changes	Failure to adjust to and cope with changes in legislation	4x2 Medium	8	
SR 14	Adjusting to a changing economic environment	Failure to ensure arrangements are in place to respond effectively to changes in the economic climate. Minimising negative impacts and maximising benefits.	4x2 Medium	8	
SR 15	Competitive service performance	Failure to ensure Council services, including shared services are high performing, cost effective and fit for purpose	4x2 Medium	8	
SR 12	National and Local Politics	The risk of failure to identify opportunities and challenges in the Coalition Governments national agenda, including the impact on the local political climate	5x1 Low	5	